

(Secret)

MEMORANDUM FOR: [] D/Comptroller []
FROM : [] O/DDI
SUBJECT : DDI Comments on the DCI's Resource Management
Objectives for the Intelligence Community

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1. The milestone date^s set for the various objectives apparently have no relation to each other and there could be quite a simultaneous impact on manpower.
2. The DCI will require a monitor to keep track of all the actions; doubt that the IC Staff can monitor itself.
3. The sub-objectives, which are left unspecified as to milestones, such as 7a and 7b, could allow for the proliferation of more tasks conceived in the IC arena.
4. Collection guidance and assessment as called for under Objective 5 properly is the province of IRS.

5. Page A8

- a. The NOIWON goal appears quite realistic.
- b. We are indeed trying to reorganize the Watch Committee, but it will take more than a piece of paper to complete this by 1 January.
- c. A feasible study on a text editing net will be useful, as long as we are not committed to its use.
- d. Most important, there has been no agreement that NOIAN should even be tested. To include in this document a target date on which to begin operations is not only unrealistic but is riding roughshod over those who have to do the work.

6. Page A16.

- a. We do expect that we will be able to meet roughly the 1 July 74 target for the NIB.
- b. We have been arguing for a National Intelligence Situation Summary during crises periods for a considerable time. To our knowledge, no planning in this field is under way. Unless it begins soon, and unless those parties that will have to do the work are involved in the planning, there is no possibility of meeting a 1 January date.
- c. The report asked for by 1 July 75 could be written now. It would show that CIA had eliminated the CIB in favor of the NIB.

7. Objective 6, page A-11: KIQs/KEP.

While reference is made to KEP as a "pilot" program, there is a clear indication that the review of KEP I is to correct deficiencies-- and that it will continue (as KEP II). This is of particular significance to this Directorate, especially in view of Mr. Proctor's statement in the recent Management Committee that KEP was too burdensome and should be abolished.

8. Sub-Objective 8-A, page A-15: Production of coordinated national intelligence products.

The objective is to increase the number of such (coordinated) publications and decrease the serial publications of individual agencies. In so doing, the plan calls for beginning publication of a National Intelligence Bulletin around 1 July 1974 and a National Intelligence Situation Summary (NISS) sometime after 1 January 1975. In the list of other national intelligence products, the report does not mention the NID.

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9. Sub-Objective 8-B, page A-17: SIGINT

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Info item: [] NSA will complete the "first integrated long-term SIGINT plan" this year.

10. Sub-Objective 8-C, page A-18: Imagery.

ExCom will complete by October 1975 the "first long-term National Imagery Intelligence Plan."

11. Sub-Objective 8-D, page A-19: Human Source Collection.

This objective reconstitutes the USIB Human Sources Committee (a decision that Colby has already made) with "broad responsibilities to review and make recommendations concerning human source collection programs." But it does seem a little odd that, in the same breath, IC Staff is given responsibility for preparing "long-term plans for more effective coordination or integration of human source collection programs." This would seem to me to be more appropriately a function of the HS Committee, above. (I am touching on this sub-objective only because of C/IRS interest in the Committee.)

12. Sub-Objective 9-B, page A-24: Information handling.

This is aimed at improving techniques for info handling, and for the analysis and presentation of intelligence data. There are three milestones of interest to us:

- a. ~~January 1975: "USIB will approve recommendations for coordinated development of computer terminals and telecommunications programs with particular emphasis on the use of terminals to exchange crisis management information and to perform indications and warning functions." This is related to Substantive Sub-Objective 4-B, page A-8, on the National Operations and Intelligence Watch Officers Net (NOIWON) and reorganization of the Watch Committee and NIC. I presume, therefore, that you will get comments for Lehman, [] on this.~~
- b. 1 April 1975: "USIB consider recommendations having to do with member agencies accepting responsibility, as a service of common concern, for maintenance of selected major files for the community." This is not the first time around on this one. An earlier (COINS-related) version definitely had built into it the possibility of the assignment of such responsibility whether or not the Agency had an interest in the substance of the file. We said this would not work and did not concur. But we don't have a problem with what is proposed here as long as we have the option to accept or reject responsibility for main-

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- c. 1 July 1975: Report to USIB on new
approaches to extend user and analyst
capacity for analyzing, perceiving and
understanding intelligence information.
I am not aware of any particular activity
by the IC Staff in this area--but they
have a whole year before a report is due.

13. I have also made some suggested editing changes to the draft memo.